DIVISION OF FAMILY AND COMMUNITY HEALTH CAHC ADOLESCENT CLINICAL HEALTH CENTER REVIEW TOOL

DATE:	ADOLESCENT HEALTH CENTER:
ADDRESS:	
ADDRESS #2:	
SPONSORING AGENCY:	
CEO, HEALTH OFFICER OR MEDICAL DIRECTOR:	
COORDINATOR:	
CLINICAL PROVIDER:	
MENTAL HEALTH PROVIDER:	
MDCH ADMINISTRATIVE REVIEWER:	
MDCH CLINICAL REVIEWER:	
WIDON CLINICAL REVIEWER.	
MENTAL HEALTH REVIEWER:	

GE	NERAL INFORMATION	DC	OCUMENT PREPARATION PRIOR TO REVIEW
PU	RPOSE OF THE REVIEW:		e following items must be submitted to the respective MDCH
	To account the breath contains another an account the Michigan	rev	riewers one month prior to review:
	To assure the health center is meeting or exceeding the Michigan Department of Community Health Minimum Program Requirements for Child and Adolescent Health Centers, Request for Proposal and		ministrative Reviewer:
	contract requirements, and providing quality services		Personnel roster
	To assist in resolving any problems associated with administering the program		Current organizational chart for health center staff Community advisory council membership that identifies role and representation (e.g., parent, youth, medical provider, etc.) and voting designations
	To review and respond to agency concerns and questions		Minutes from the last three community advisory council meetings
<u>PU</u>	RPOSE OF THE PROGRAM:	Cli	nical Reviewer:
em qua cer cer hea to 2	e CAHC goal is to achieve the best possible physical, intellectual and otional status of adolescents by providing services that are high ality, accessible and acceptable to youth. The adolescent health atter model, through either school-based or school-linked health atters, provide on-site primary health care, psycho-social services, alth promotion/disease prevention education and referral to youth 10 the years of age and their small children with emphasis on the insured, under-insured and publicly insured.	0000000	Personnel roster Job descriptions for each clinical staff Copy of specialty certification documents (Nurse Practitioner) Copy of current licensure (Nurse Practitioner/Physician Assistant) Current collaborative practice agreement (Nurse Practitioner) Current supervision plan (Physician Assistant) Sample client chart (medical record) with all forms used
<u>CO</u>	DING KEY:		ental Health Reviewer:
N = TA	COMPLIANT NON-COMPLIANT = TECHNICAL ASSISTANCE NEEDED = NOT REVIEWED OR NOT APPLICABLE	ma	Job description for mental health provider(s) Copy of current licensure and certification documents Sample mental health client chart with all forms used ease note that your reviewer contact information was included in this silling in a separate letter. If you can not locate this information, please
			ntact Taggert Doll, Child and Adolescent Health Program Coordinator 517-335-9720 or dollt@michigan.gov.

STRUCTURE OF THE ON-SITE REVIEW

The site review will begin with an entrance interview with the assigned reviewers, the clinic coordinator, mid-level provider(s), mental health provider, and other pertinent clinic staff and sponsoring agency staff. The entrance interview is typically quite brief, allowing time for reviewers to provide an overview of the site review process and for the health center and sponsoring agency staff to ask any last questions.

The reviewers work independently over the course of the review. Typically, reviewers will request a brief meeting (15 minutes) with the coordinator, mid-level provider or other staff mid-morning on the first and second days of the review to ask questions to verify findings or observations and to request any missing documentation. The reviewers will need a small, private space to review documents and to intermittently discuss findings. Reviewers tour the clinic space to make environmental observations, observe clinic flow, and examine waiting, reception, bathroom, examination, lab, education and storage areas.

The clinical reviewer will review a random selection of at least 20 charts that contain a mix of well and sick visits, charts from frequent clients, and a variety of services (immunizations, STI testing/treatment, asthma care, etc.). The mental health reviewer will review a random selection of at least 10 charts. The administrative reviewer will cross-check three to five random charts against the encounter forms and billing records. The clinical reviewer will shadow each provider during a minimum of two to three visits upon verbal consent of the client. Ideally, the clinical reviewer observes both a well and sick visit with each provider. This allows an opportunity to assess comprehensiveness and quality of service delivery and provide feedback to providers. Both the chart review and client observation are allowable under HIPAA and MDCH regulations.

By late morning of the last day, the reviewers meet independently to discuss findings to be presented at the exit interview. The exit interview will start by 2:00 p.m. on the last day of the review and should include all staff present at the interview and the Medical Director. The exit interviews typically last one hour. A written report of findings, required actions to bring the center into compliance and suggestions for improvement will be issued to the sponsoring agency after the review.

DC	DOCUMENT PREPARATION FOR ON-SITE REVIEW									
	e following items must be available on-site at the review;									
<u>Oth</u>	ner items may be requested at discretion of the reviewers:									
	Current work plan, implementation evidence and evaluation results									
	Current budget and most recent Financial Status Report									
	Most recent quarterly reporting elements (data) report									
	Two most recent Medicaid outreach reports									
	Policy and procedures manual specific to the health center									
	Current interagency agreement (school-based centers)									
	School administration and board approvals (school-based centers)									
	Current adolescent health needs assessment survey / data									
	Case-finding/recruitment and Medicaid outreach materials									
	Center brochure AND forms e.g., enrollment, consent, referral, etc.									
	Staff schedule and after-hours and weekend care plan									
	Summer care plan and summer plans notification									
	Appointment schedule									
	Client education materials									
	Lab documentation									
	Current referral agreements and list of referral sources									
	Client encounter and billing forms									
	Fee schedule and sliding fee scale									
	Remittance advice/accounting reports or ledger for health center									
	Billing records for previous three months; most recent billing report									
	Financial policies and procedures relevant to health center									
	Client satisfaction survey and results of surveys for last two years									
	Quality improvement plan and documentation									
	Clinical guidelines (references)									
	Clinical procedures manual									
	Standing orders, if applicable									
	CLIA certificate or waiver									
	Exposure control plan; waste disposal plan AND license									
	MSDS: materials safety data sheets									

Access to medical records, supply, and medical storage areas

☐ Personnel training log (CEU's)

PROGRAM STRENGTHS Page MPR Citation SUGGESTIONS FOR IMPROVEMENT CONSULTANT FOLLOW-UP NOTES
SUGGESTIONS FOR IMPROVEMENT CONSULTANT FOLLOW-UP NOTES

Availability and Access to Services Review									
CENTER LOCATION	1.			2.					
Date health center originally opened									
Total student population									
Total student enrollment in health center									
Percent enrolled in health center									
Days open (circle all that apply)	M T V	WTFS		MTWTFS					
Number of hours open per week									
Summer hours									
Capacity: Walk-ins									
Capacity: Appointments									
PROVIDER TYPE	Nam	ie F	TE	Name	FTE				
Coordinator									
Clerical/Reception									
Medical Assistant									
LPN/RN – Clinic Nurse									
Nurse Practitioner/Physician Assistant (circle/indicate one)									
Physician/Medical Director									
Mental Health Provider									
Dental Hygienist/Dentist (circle/indicate one)									
Other: (Health Educator/Substance Abuse Counselor, etc.)									

Section I: Administrative Review									
A. Eligibility	Co	de		Indicators	Comments				
Services are offered to infants and pre-	С	N	✓	Policy & Procedure Manual					
school children of the target age group, where			✓	Brochure					
appropriate.	TA	NR	✓	Consent Form					
(Element definition of MPR)									
2. If services are offered to adult population, (a)	С	N	✓	Clinical references: adults					
standards of care for adults exist and are			✓	Policy & Procedure Manual					
followed in the clinic and (b) do not breech the	TA	NR	✓	Brochure					
confidentiality of youth e.g., are offered at			✓	Evidence of separate hours					
hours separate from hours when youth are				e.g., appointment times					
served and with separate funding.			✓	Budget and FSR					
(MDE RFP and Element definition of MPR)									
3. The program has a non-discrimination	С	Ν	✓	Policy & Procedure Manual					
policy: services are rendered without regard to			✓	Brochure					
sex, race, religion or sexual orientation.	TA	NR	√	Consent Form					
(Best Practice)									
B. Objectives and Evaluation	Co			Indicators	Comments				
1. A minimum of two evidence-based programs	С	N	✓	Copy of current work plan					
and/or clinical interventions, in each of two			✓	Evidence of					
focus areas, are being implemented and	TA	NR		implementation of					
evaluated per the MDCH-approved work plan.				evidence-based activities					
			√	Evaluation tools and results					
(MPR #1, MDE RFP and MDCH-approved									
Work Plan)									
2. Evidence-based programs used to fulfill the	С	N	✓	Evaluation tools and results					
work plan requirements are high quality,			✓	Client satisfaction surveys					
accessible and acceptable to youth.	TA	NR	✓	Comment cards					
			✓	Focus group reports					
(MPR #1, MDE RFP and MDCH-approved			✓	Other evaluation methods					
Work Plan)									

C. Access to Care	Co	de		Indicators	Comments
1. The health center shall be located in a	С	N	✓	Observation of accessibility	
school building or an easily accessible				e.g. in school, on public	
alternate location.	TA	NR		transportation route, school	
(MPR #7)				release policy, etc.	
2. The health center shall be open during hours	С	N	✓	Schedule of hours	
accessible to the target population, and			\checkmark	Evidence of service	
provision must be in place for the same	TA	NR		provision when school not	
services to be delivered during times when				in session e.g., charts/visits	
school is not in session. "Not in session" refers				during summer, p.m. hours	
to times of the year when schools are closed			✓	Brochures, signage, etc.	
for extended periods, such as holiday, spring				advertising summer hours	
break and summer vacation.			✓	Coverage plan	
(MPR #8)			✓	*If summer hours differ,	
				MDCH approval exists	
The health center shall provide clinical	С	Ν	✓	Staff schedule	
services staffed by a primary care provider a			✓	Appointment schedule	
minimum of five days per week. Total provider	TA	NR			
clinical time shall be at least 30 hours per					
week. (Alternative: 3 days/24 hours per week.)					
(MPR #8)					
4. Hours of operation must be posted in areas	С	N	✓	Posted schedule of hours	
frequented by the target population.			✓	Center space clearly	
(MPR #8)	TA	NR		marked	
5. The health center shall have a written plan	С	Ν	✓	Policy & Procedure Manual	
for after-hours and weekend care which shall			✓	Document is posted	
be posted (including external doors), explained	TA	NR	✓	Voicemail message	
to clients and instructions are provided via			✓	Enrollment packet/brochure	
answering service or answering machine.					
(MPR #8)					
6. Walk-in services are available.	С	Ν	✓	Policy & Procedure Manual	
(Best Practice)			\checkmark	Appointment schedule	
	TA	NR	✓	Observation	
7. A follow-up mechanism in place for missed	С	N	✓	Policy & Procedure Manual	
appointments.			\checkmark	Follow-up forms/methods	
(Best Practice)	TA	NR			
8. Bilingual staff/interpreters are available when	С	N	✓	Policy & Procedure Manual	
appropriate/necessary.			\checkmark	Observation	
(Best Practice)	TA	NR			

D. Facility Environment	Coc	de		Indicators	Comments
A Patient Bill of Rights is posted and	С	N	✓	Policy & Procedure Manual	
distributed to clients.			✓	Observation of posting in	
(Federal Patient Self-Determination Act of	TA	NR		center; distribution to clients	
1990)				,	
2. The physical facility must be barrier-free,	С	N	✓	Observation	
clean and safe.			✓	Handicapped parking	
(MPR #14)	TA	NR	✓	Wheelchair ramps	
			✓	Handicapped accessible	
				halls, toilets, sinks	
3. Passages, corridors, doorways and other	С	N	✓	Observation	
means of exit are kept clear and unobstructed.					
(MPR #14)	TA	NR			
4. Exits are clearly marked, with escape routes	С	Z	✓	Observation	
posted.					
(Best Practice)	TA	NR			
5. The waiting area and exam rooms are	С	Ν	✓	Observation	
comfortable, well-lighted, well-ventilated and					
age appropriate.	TA	NR			
(Best Practice)					
Site-specific building emergency	С	Ν	✓	Policy & Procedure Manual	
instructions, including telephone numbers, are			✓	Observation of posting in	
posted. A plan for emergency situations is	TA	NR		center	
readily accessible, reviewed and updated					
regularly for emergencies such as power					
failure, fire, natural disaster and robbery.					
(Best Practice)					

E. Publicity and General Outreach	Co	de		Indicators	Comments
1. There is a case-finding/recruitment plan in	С	N	✓	Annual work plan	
place to attract student users to the center.			\checkmark	Evidence of recruitment	
(MDE RFP)	TA	NR		methods (flyers, etc.)	
Recruitment methods are adequate and	С	N	\checkmark	Examples of methods used	
include:					
✓ Contacts at school orientation	TA	NR			
✓ PTA meeting attendance					
✓ Mailings/letters home					
✓ Bulletin boards/posters					
✓ Student newspapers					
✓ Staff meeting attendance/presentations ✓ Teacher/staff referrals					
✓ Community education campaigns/PSA					
Community education campaigns/F 3A					
(Best Practice)					
3. If the center is on school property, the	С	N	✓	Copies of documents, other	
services are publicized to the entire student				evidence showing	
body at least twice a year.	TA	NR		frequency	
(Best Practice)					_
F. Needs Assessment & Client Satisfaction	Co			Indicators	Comments
The sponsoring agency has completed,	С	N	✓	Copy of survey/assessment	
updated or has access to a needs assessment		ND		conducted within last three	
process, including a health risk behavior survey	TA	NR		years that documents	
at a minimum, conducted within the last three				health needs (tool and	
years to determine the health needs of the			✓	tabulated results) Adequate number surveyed	
target population. (MPR #1 and MPR #12)			v	based on population size	
(WILL TO THE COLOR OF THE COLOR			✓	Comprehensive indicators	
			•	of need are assessed	
			✓	Services based on needs	
	С	N	✓	Copy of survey or	
Client satisfaction surveys shall be					1
2. Client satisfaction surveys shall be conducted periodically, but no less than once				assessment tool	
	TA	NR	✓	Age appropriate tool	
conducted periodically, but no less than once		NR		Age appropriate tool 10% of clients seen in	
conducted periodically, but no less than once per year. (MPR #12)		NR		Age appropriate tool 10% of clients seen in review period surveyed	
conducted periodically, but no less than once per year. (MPR #12) (Note: Client satisfaction surveys include		NR		Age appropriate tool 10% of clients seen in review period surveyed Review tabulated results	
conducted periodically, but no less than once per year. (MPR #12)		NR		Age appropriate tool 10% of clients seen in review period surveyed	

G. Organization and Function; 1 of 2	Cod	de		Indicators	Comments
1.There is a current interagency agreement	С	N	✓	Agreement defines roles	
defining roles and responsibilities between the				and responsibilities of each	
contracting provider and school district, if	TA	NR		party	
center is located on school property			✓	Reviewed and updated on	
(MPR #6)				regular intervals	
			✓	Date signed:	
(Note: May include mental health roles also; if			✓	Appropriate signatories	
not see Section III, C.2)					
2. If on school property, written approval by the	С	N	✓	Evidence of approval that is	
school administration AND the local school				dated and signed by	
board exists for the following:	TA	NR		appropriate agent e.g.,	
✓ Location of health center				letter, minutes; interagency	
✓ Administration of needs assessment				agreement includes	
process to students				necessary approvals	
✓ Parental consent policy			✓	Policy complies with minor	
✓ Services rendered in the health center				consent laws; Services	
(MPR #6)				consistent with MPR's	
3. A community advisory council shall be	С	N	✓	Roster of advisory council	
established and operated in a manner			✓	1/3 parent membership	
consistent with all mandated legislative	TA	NR	✓	Agenda and minutes of last	
language.				three meetings	
(MPR #13)			✓	Minimum 2 meetings / year	
4. Youth input to the advisory committee is	С	N	✓	Membership roster	
maintained through either membership on the			✓	Evidence in meeting	
established local advisory committee; a youth	TA	NR		minutes that youth input is	
advisory committee; or through other				incorporated	
formalized mechanisms of youth involvement			✓	Focus group reports, key	
and input.				informant interviews, other	
(MPR #13)				evidence of youth input	

G. Organization and Function; 2 of 2	Co	de		Indicators	Comments
5. Advisory council has written bylaws or	С	N	✓	Copy of bylaws or operating	
operating procedures for governance which				procedures	
includes:	TA	NR	✓	Roster of advisory council	
✓ Duties and responsibilities					
✓ Terms of office					
✓ Method of member selection					
✓ Composition/constituency represented					
✓ Indication of voting members					
(Best Practice)					
6. Advisory council members are oriented to	С	N	~	Interview question: describe	
the health center.	- ^	ND	_	orientation efforts	
(Best Practice)	TA	NR	✓	Notebooks, other	
7.0				orientation materials	
7. Organizational chart reflects clear lines of	С	N	~	Copy or organizational	
authority and includes all staff. Chart is	T A	ND		chart including placement	
reviewed periodically and updated as needed.	TA	NR		of health center and date	
(Best Practice)		N.I.		Martingarana	
8. Staff meetings occur regularly as a	С	N	V	Meeting agendas	
mechanism for coordinating care. If a Social	Τ,	ND	v	Meeting minutes	
Worker or other mental health clinician is part	TA	NR	✓	Schedule of meetings	
of center service delivery team, that staff is					
included in staff meetings.					
(Best Practice)					

H. Policies and Procedures	Code			Indicators	Comments
There are adequate procedures for the	C I	V	✓	Policy & Procedure Manual	
follow-up of internal and off-site referrals.			✓	Referral forms and log	
(MPR #1)	1 AT	NR	\checkmark	Follow-up documentation	
			✓	Referral agreements	
(Includes mental health follow-up and referrals)				ŭ	
2. The health center shall not, as part of the	C I	7	✓	Policy and procedures exist	
services offered, provide abortion counseling,				prohibiting abortion	
services or make referrals for abortion	TA N	NR		counseling, services and	
services.				referral	
(MPR #3)			✓	Client charts reflect	
				compliance with policy	
3. The health center, if on school property,	C I	7	✓	Policy and procedures exist	
shall not prescribe, dispense or otherwise				prohibiting prescription,	
distribute family planning drugs or devices.	AT AT	NR		dispensation or distribution	
(MPR #4)				of family planning drugs or	
				devices on school property	
			\checkmark	Client charts reflect	
				compliance with policy	
4.The health center shall have a policy and	C I	V	✓	Evidence of policy and	
procedure approved by the advisory council for				procedure approved by the	
the following areas at a minimum:	TA N	NR		advisory council	
✓ Parental consent in accordance with			\checkmark	Policies comply with	
Michigan law				Michigan minor consent	
✓ Requests for records and release of				and other corresponding	
information that include the role of the non-				laws	
custodial parent and parents with joint					
custody					
✓ Confidential services as allowed by state					
and/or federal law					
✓ Reporting of child abuse and neglect					
(MPR #13)					

I. Fiscal Operations; 1 of 2	Cod			Indicators	Comments
1. There is a method for determining and obtaining information on Medicaid eligibility. (MPR #5) 2. The health center shall establish and implement a sliding fee scale, which is not a barrier to health care for adolescents. Adolescents must not be denied service based	C TA	N NR NR NR		Policy & Procedure Manual Registration forms Verification on-site staff have received Medicaid online enrollment training Netwerkes, WebDenis participation, etc. Interview question Policy & Procedure Manual Financial procedures Brochure Sliding fee scale	*Adolescents can not be charged co-pays a/o deductibles for Medicaid covered services per Medicaid regulations
on their inability to pay (e.g., including income, insurance status, outstanding balances). CAHC funding is used to offset outstanding balances. (MPR #17)			✓	Billing system documentation	
3. Parents/guardians of minors that consent to treatment for mental health services as allowable under Michigan statue shall not be liable for the cost of services received by the minor. (Mental Health Code: Act 258 of 1974)	C TA	N NR	> > > >	Policy & Procedure Manual Financial procedures Encounter form Billing system documentation	
4. Encounter forms are generated for all medical and mental health visits. (MPR #18)	C TA	N NR	✓	Encounter form ~ chart documentation	
5. A process is in place for billing Medicaid, Medicaid Health Plans and other third party payers. (MPR #18)	ТА	N NR	✓ ✓ ✓	Policy & Procedure Manual Financial procedures describe which payers are billed and billing is consistent with procedures Billing record in the past three months Billing reports	
6. The health center shall establish and implement a process for billing which does not breach the confidentiality of the client. (MPR #19)	C TA	N NR	√ ✓	Policy & Procedure Manual Financial procedures	

I. Fiscal Operations; 2 of 2	Cod	de		Indicators	Comments
7. Medicaid managed care and third party	С	N	✓	Financial procedures	
revenues are readily identifiable and are			✓	Budget/FSR	
returned to the center to support health center	TA	NR	✓	Billing reports	
operations and programming.			√	Remittance advice	
(MPR #20)			✓	Accounting reports/ledger	
8. The most recent Financial Status Report	С	N	√	Budget	
(FSR) follows the approved budget and does			✓	Financial Status Report	
not exceed the allowable cost deviation	TA	NR			
allowance.					
(MDE RFP and Contractual Requirement)					
9. The approved budget and the most recent	С	N	√	Budget	
Financial Status Report (FSR) show at least			√	Financial Status Report	
30% local match.	TA	NR	✓	Evidence of match	
(MDE RFP and Contractual Requirement)					
10. If services are offered to adults, services	С	N	√	Policy & Procedure Manual	
are provided through funds other than MDE-			√	Budget	
MDCH grant.	TA	NR	√	Financial Status Report	
(MDE RFP, Element Definition of MPR and					
Budget)	_	N.I.		Observed has also seek	
11. Fees are based on cost analysis.	С	N	√	Charges based on cost	
(Best Practice)	_,	ND		analysis of services	
	TA	NR	✓	provided	
			•	Procedures for cost	
			_	analysis	
			•	Fee schedule development	
12 Writton procedures eviet for financial record	С	NI	√	guidelines/procedures Policy & Procedure Manual	
12. Written procedures exist for financial record keeping including billing and collection of client	C	N	∨	Financial procedures	
fees.	TA	NR	"	i manciai procedures	
(Best Practice)	17	INIX			
13. Procedures adequately address rejected	С	N	./	Policy & Procedure Manual	
insurance claims.		IN	∨	Financial procedures	
	TA	NR	∨	Interview question	
(Best Practice)	1 A	INL	V	interview question	

J. Data Management	Co	ode	Indicators	Comments
The health center has secure storage for supplies and equipment, and security of paper	С	N	Policy & Procedures re: ✓ Confidentiality of data	
and electronic records. (MPR #14 and HIPAA Regulations)	TA	NR	 ✓ Access to computer files/logs 	
			 ✓ Access to schedule and appointment books 	
			✓ Observation	
2. Quarterly reports are submitted to the State office within 30 days of the end of the reporting	С	N	✓ Local agency files✓ MDCH files	
period. (MDE RFP and Contractual Requirement)	TA	NR		
3. A designated individual is responsible for preparation of quarterly data reports.	С	N	✓ Reports are signed by designated person	
(Best Practice)	TA	NR		
4. Data system matches the charts (medical and mental health records).	С	N	✓ Appropriate charting information is reflected on	
(Best Practice)	TA	NR	the encounter form and in the data/billing system	

K. Support Services & Medicaid Outreach	Code		Indicators	Comments
1.Medicaid outreach services provided to youth	C N	√	Documentation of public awareness campaigns, media	
and families adhere to CAHCP outreach activities 1 through 5:	TA NR	✓	releases, etc. Records showing number assisted	
 Public awareness Facilitating Medicaid eligibility determination Program planning, policy development and interagency coordination related to Medicaid services 		✓ ✓	in eligibility determination Documentation of eligible planning activities e.g., meeting minutes, policies, agreements, etc. Documentation of eligible referral	
Referral, coordination and monitoring of Medicaid services			activities e.g., chart audits, quality assurance, etc.	
Medicaid specific training on outreach and eligibility of services (MPR #5 and MSA Bulletin 04-13)		✓	Documentation of coordinating, conducting or participating in training events on outreach eligibility and services	

Section II: Clinical Services Review									
A. Clinical Organization; 1 of 2	Code	Indicators	Comments						
The health center shall have a licensed physician as a medical director who supervises the medical services provided. (MPR #9)	C N TA NR	 ✓ License: MD/DO ✓ DEA Registration Number for physician ✓ Evidence of case consultation, chart audit 							
2. The health center shall be staffed by a Nurse Practitioner (PNP, FNP, SNP), licensed physician, or a licensed Physician Assistant working under the supervision of a physician during all hours of center operation. (MPR #10)	C N TA NR	 ✓ Licenses ✓ Staff schedule ✓ Job descriptions ✓ Staff resumes/vitas 							
3. The Nurse Practitioner must have specialty certification or be eligible for certification from the state of Michigan as a Nurse Practitioner and accredited by an appropriate national certification association or board. The physician and Physician Assistant must be currently licensed to practice in Michigan. (MPR #10)	C N TA NR	 ✓ Licenses ✓ Specialty certification ✓ New graduates (CNS) should be certified within one year of employment 							
4. A collaborative practice agreement between Nurse Practitioner and medical director shall be available, reviewed and signed annually by both parties. The agreement shall cover: a brief description of services to be provided, criteria for referrals and consultations, acceptable references for clinical guidelines, process for record review and physician consultation, delegated authority for prescribing medications and agreement to individual accountability according to scope of practice defined by the Michigan Public Health Code. (MPR #10 and CMS requirement)	C N TA NR	✓ Collaborative practice agreement Source; Nurse Practitioner Resource Document, MNA, August 2000							

A. Clinical Organization; 2 of 2	Co	de		Indicators	Comments
5. The Physician Assistant (PA) must be supervised by a licensed physician during all hours of center operation. The physician must: be available to the PA at all times via direct inperson or telecommunication; must monitor and regularly review the practice of the PA; evaluate the PA's performance and conform to other supervisory requirements of the Public Health Code. (MPR #10, MPR #12 and Public Health Code: Act 368 of 1978 as amended)	ТА	N NR	> > >	Licenses Current plan of supervision Evidence of supervision and quality assurance e.g., meeting notes, case consultation, chart review, etc.	
6. Current licenses for all professional staff shall be publicly displayed in the health center so as to be visible to clients. A permanent record containing respective license numbers of the physician and Physician Assistant shall be maintained on-site. (Public Health Code: Act 368 of 1978 as amended)	C TA	N NR	✓	Licenses displayed in public work area Permanent record with license numbers of physician and Physician Assistant	
7. Each clinical staff (NP, PA, and Physician) must have, or have applied for, a National Provider Identification number for use in filing and processing health care claims and other transactions. (CMS Regulations)	C TA	N NR	>	NPI number; application	
8. If clinical procedures are provided by staff other than main clinical provider, standing orders for medications or treatments and/or clinical procedures to be provided by staff other than Nurse Practitioner or Physician Assistant shall be available. Orders shall be reviewed, renewed and signed by the physician at least annually. (MPR #9)	TA	N NR	> >	Written standing orders Clinical procedures manual	
9. There is a policy on informed consent. (MPR #2 and Patient Bill of Rights)	C TA	N NR	✓ ✓ ✓ ✓	Policy & Procedure Manual Parental Consent Form Mature Minor Consent HIV Test Consent Form	

B. Continuous Quality Improvement	Code	Indicators	Comments
1. The health center shall implement a quality assurance (continuous quality improvement) plan. The plan shall include quarterly medical records reviews by peers to determine that conformity with standards and current acceptable clinical practices that are conducted on an ongoing basis. A system shall also be in place to implement corrective actions when deficiencies are noted. The plan incorporates the completion or access to a needs assessment process every three years to determine health needs of the target population; and implementation of a client satisfaction survey at least annually. (MPR #12)	Code C N TA NR	 ✓ Evidence of a continuous quality improvement plan and results of recent quality improvement review ✓ Chart review criteria ✓ Thresholds are identified and evaluated ✓ Corrective actions taken as appropriate ✓ CQI plan includes plans to complete or access a health survey or assessment every three years ✓ CQI plan includes plans to implement a client satisfaction survey annually 	Comments
2. There are written quality assurance (continuous quality improvement) policies and procedures which include at a minimum: peer review of charting, chart review criteria, complaint and incident review, corrective action and time frame. (Best Practice)	C N TA NR	at a minimum Chart review criteria Thresholds are identified and evaluated Complaint/incident review Corrective actions and time frame An individual is designated as CQI Coordinator CQI committee meeting minutes The CQI committee meets quarterly	

C. Health Services; 1 of 2	Со	de		Indicators	Comments
1. The clinical services provided shall meet the	С	N	✓	Chart review	
recognized, current standards of practice for			✓	Clinical observation	
care and treatment of adolescents and their	TA	NR	✓	Clinical references	
children.					
(MPR #1 and MPR #2)					
2. Physical exams (well-child exams) are	С	N	✓	Chart review	
consistent with Medicaid Early Periodic			✓	Clinical observation	
Screening, Testing and Diagnosis guidelines.	TA	NR	✓	Clinical references	
(MPR #1, MPR #4 and CMS Guidelines)					
3. Education, screening and provision of	С	N	✓	Immunization record	
immunizations is consistent with CDC				present and/or request	
guidelines and is administered with the	TA	NR		documented in chart	
Michigan Care Improvement Registry (MCIR).			✓	Reminder/recall notices	
(MPR #2)			✓	Emergency treatment	
				orders for adverse reaction	
☐If center has VFC provider status, center			✓	MCIR utilization reports	
follows VFC guidelines				(upon request)	
(VFC provider status – Best Practice)					
4. Education, counseling, testing and referral	С	N	V	Chart review/progress note	
for HIV is consistent with CDC guidelines.			V	Referral logs	
(MPR #1 and MPR #2)	TA	NR	✓	Certification obtained or in	
				progress as CAHC	
□MDCH CAHC - HAPIS Certified Site				designated C&T site or as	
			_	HAPIS designate C&T site	
			✓	Eligible continuing	
				education documented	
5. Education, testing, treatment and/or referral	С	N	√	Chart review/progress note	
for STI's is consistent with CDC guidelines.	l		✓	Referral logs	
(MPR #1 and MPR #2)	TA	NR			
6. Education and pregnancy testing is	С	N	✓	Chart review/progress note	
consistent with ACOG guidelines. Referral to	l		✓	Referral logs	
high risk services is provided.	TA	NR			
(MPR #1 and MPR #2)					

C. Health Services; 2 of 2	Code		Indicators	Comments
7. Health promotion and risk reduction services are consistent with GAPS, Bright Futures or other recognized preventive services guidelines. (MPR #1 and MPR #2)	C N	√ ✓	Chart review/progress note GAPS, Bright Futures or other forms	
Assessment used:				
□GAPS □AHR □RAAPS □Other: □Bright Futures				
8. Staff administering risk assessments to clients has received risk assessment training. (MPR #1 and MPR #2)	C N	✓	DATE:	
9. Education, assessment, testing, treatment and/or referral is consistent with GAPS, Bright Futures or other preventive services guidelines. (Best Practice)	C N	√ ✓	Chart review/progress note Referral logs	
□Eating Disorders / Obesity □Tobacco □Alcohol, Other Drugs □Sexual Behaviors □Sexually Transmitted Infections □Risk for HIV □Depression □Suicide Risk □History of Abuse / Violence □Learning/School Problems				

D. Process for a Clinical Visit; 1 of 2	Co	de		Indicators	Comments
Client confidentiality is maintained.	С	N	✓	Observation	
(MPR #2 and HIPAA)			✓	Policy & Procedure Manual	
	TA	NR			
2. Confidentiality of the client is maintained by	С	N	✓	Observation	
physical and verbal privacy in the exam room,			✓	White noise machines,	
counseling area and lab area.	TA	NR		sound proof walls/doors	
(MPR #14)			✓	Forms/logs are secured	
3. Assessment of clients is consistent with	С	N	✓	Observation	
clinical guidelines approved by the medical			✓	Chart review/progress note	
director and Nurse Practitioner/Physician	TA	NR	✓	Clinical guidelines /	
Assistant.				references	
(MPR #2 and MPR #9)					
4. Education about health and self-care is	С	N	✓	Observation	
consistent with GAPS, Bright Futures or other			✓	Chart review/progress note	
established preventive services guidelines.	TA	NR			
(MPR #2)					
5. Referrals for diagnostic testing are	С	N	✓	Observation	
consistent with clinical guidelines approved by			√	Chart review/progress note	
the medical director and Nurse	TA	NR	✓	Clinical guidelines /	
Practitioner/Physician Assistant and results are				references	
included in treatment plan. Follow-up on					
pertinent negatives is documented.					
(MPR #2 and MPR #9)					
6. Case coordination of treatment or counseling	С	N	V	Observation	
is consistent with clinical guidelines approved	l		V	Chart review/progress note	
by the medical director and Nurse	TA	NR	✓	Clinical guidelines /	
Practitioner/Physician Assistant and results are				references	
included in treatment plan.					
(MPR #2 and MPR #9)					
7. The client has the right to refuse or defer	С	N	√	Observation	
treatment. Refusal or deferral of treatment is			V	Chart review/progress note	
documented.	TA	NR	✓	Policy & Procedure Manual	
(MPR #2 and Patient Bill of Rights)					

D. Process for a Clinical Visit; 2 of 2	Co	de		Indicators	Comments
8. The health center has established and	С	N	✓	Policy & Procedure Manual	
implemented a process for communicating with			✓	Communication	
the assigned primary care provider, based on	TA	NR		documentation	
criteria established by the provider and Medical			✓	Chart review	
Director, that doesn't violate confidentiality.					
(MPR #11)					
9. Findings are shared with the client in an age-	С	N	✓	Observation	
appropriate manner and questions and					
concerns are encouraged.	TA	NR			
(Best Practice)					
10. Findings and treatment plan are reviewed	С	Ν	V	Observation	
with parents unless prohibited by client,			V	Chart review/progress note	
consistent with Michigan minor consent laws.	TA	NR	~	Policy & Procedure Manual	
(Best Practice)					
11. Provider approach to clients is adolescent	С	N	✓	Observation	
friendly.					
(Best Practice)	TA	NR			

E. Clinical Environment; 1 of 2	Co	ode		Indicators	Comments
1. The clinic has a reception area, exam	С	N	✓	Observation	
room(s), laboratory, rest room and counseling					
area that are equipped adequately.	TA	NR			
(MPR #14, MPR #15 and MPR #16)					
2. Supplies, equipment and client records are	С	N	✓	Observation	
stored in secure spaces to maintain client					
confidentiality.	TA	NR			
(MPR #14)					
3. The handling of medical waste is consistent	С	N	✓	Medical waste disposal	
with MI-OSHA guidelines.				license	
(MPR #15)	TA	NR	✓	Medical waste disposal	
				plan specific to center	
4. A written plan for control of hazardous	С	N	✓	Policy & Procedure Manual	
environmental exposures is consistent with			✓	Medical waste disposal	
Michigan OSHA standards.	TA	NR		license	
(MPR #15)			✓	Written exposure & waste	
				disposal plans specific to	
				the center	
			✓	MSDS location posted	
5. The health center shall conform to the	С	N	✓	Policy & Procedure Manual	
regulations determined by the Department of			✓	Certificate or waiver posted	
Health and Human Services for laboratory	TA	NR	✓	Lab documentation	
standards. CLIA certification is documented.			✓	Evidence of competency	
(MPR #16)				testing	
6. Equipment is labeled, in working order and	С	N	✓	Observation	
calibrated in accordance with CLIA standards.	1		✓	Calibration tags	
(MPR #16)	TA	NR	✓	Calibration logs	
			✓	Refrigerator / freezer	
				temperature monitoring	
				devices and alarm	
			✓	Plug guards	

E. Clinical Environment; 2 of 2	Co	de		Indicators	Comments
7. All medications are checked in compliance	С	N	✓	Observation	
with safety use guidelines.			✓	Policy & Procedure Manual	
(MPR #2)	TA	NR		-	
8. A policy for handling medical emergencies	С	N	✓	Observation	
exists that defines what, if any, emergencies			✓	Policy & Procedure Manual	
will be responded to and what care will be	TA	NR			
provided. IF emergencies are managed by					
center staff, emergency kit minimally contains:					
☐ Stethoscope					
☐Ambu bag with appropriately-sized masks					
□Oxygen					
□Sphygmomanometer with appropriate cuff(s)					
□Gloves					
□Gauze pads					
□Syringes for injectables					
□Epi-pen (developmentally appropriate)					
☐Benadryl (po and injectable)					
□Glucose tablets					
□Spill kit					
(Best Practice)					

F. Provider Education	Со	de		Indicators	Comments
The most current clinical guidelines	С	N	✓	Observation	
(references) approved by the medical director			✓	Clinical guidelines /	
and Nurse Practitioner/Physician Assistant and	TA	NR		references	
other medical references are available to					
professional staff.					
(MPR #9)					
Clinic staff participates in required MDCH	С	N	✓	Observation / Interview	
trainings and meetings.			✓	Training log / file	
(MDCH Requirement)	TA	NR	✓	Copy of attendance	
				certificates	
Continuing education for licensed staff is	С	Ν	✓	Log / file of attendance	
documented.			✓	Copy of attendance	
(Best Practice)	TA	NR		certificates	
4. Evaluation of staff occurs at least annually	С	Ν	✓	Interview	
with clear performance measures.					
(Best Practice)	TA	NR			
5. CPR training is documented every two years	С	Ν	✓	Observation	
for licensed staff.			✓	Training log / file	
(Best Practice)	TA	NR	✓	Copy of certificate	
Child abuse education and reporting	С	Ν	✓	Observation	
requirements are updated every two years for			✓	Training log / file	
licensed staff.	TA	NR	✓	Copy of certificate	
(Best Practice)					

Section III: Mental Health Services Review (for centers who use State funds to support mental health staff)								
A. Clinical Organization	Code		Indicators	Comments				
1. The Social Worker or other mental health clinician shall currently be licensed to practice in Michigan and shall have the appropriate certification to provide mental health services in accordance with current mental health practice guidelines. (Public Health Code: Act 368 of 1978 as amended)	C N	?	Liconico					
2. The Social Worker or other mental health clinician shall receive regular, consistent supervision as appropriate for years of clinical experience. (Public Health Code: Act 368 of 1978 as amended; NASW Standards for Clinical Social Work)	C N	₹ .v	Staff scheduleJob descriptionsStaff resumes/vitas	e.g., Minimum 1 hr supervision for @ 15 hrs face-to-face client contact during first 2 yrs of professional experience; Minimum 1 hr supervision for @ 30 hrs of face-to-face client contact for those with 2-5 yrs experience				
3. The Social Worker or other mental health clinician must be supervised by a licensed provider during all hours of center operation. The supervisor must: be available at all times via direct in-person or telecommunication; must monitor and regularly review the practice of the clinician; evaluate the clinician's performance and conform to other supervisory requirements of the Public Health Code. (Public Health Code: Act 368 of 1978 as amended)	C N	₹ **	MOU/LOA for supervision Current plan of supervision Evidence of supervision and quality assurance e.g., meeting notes, case consultation, chart review, etc.					
4. Current licenses for all professional staff shall be publicly displayed in the health center so as to be visible to clients. A permanent record containing respective license number(s) of the mental health clinician(s) shall be maintained on-site. (Public Health Code: Act 368 of 1978 as amended)	C N	₹ .	work area					

B. Continuous Quality Improvement	Cod	de		Indicators	Comments
The health center shall implement a quality	С	N	✓	Evidence of a continuous	
assurance (continuous quality improvement)				quality improvement plan	
plan. The plan shall include quarterly mental	TA	NR		and results of recent quality	
health clinical records reviews by peers to				improvement review	
determine that conformity with standards and			✓	Chart review criteria	
current acceptable clinical practices that are			✓	Thresholds are identified	
conducted on an ongoing basis. A system shall				and evaluated	
also be in place to implement corrective actions			✓	Corrective actions taken as	
when deficiencies are noted. The plan				appropriate	
incorporates the implementation of a client			✓	CQI plan includes plans to	
satisfaction survey at least annually.				implement a client	
(MPR #12)				satisfaction survey annually	
				at a minimum	
2. There are written quality assurance	С	Ν	✓	Chart review criteria	
(continuous quality improvement) policies and			✓	Thresholds are identified	
procedures which include at a minimum: peer	TA	NR		and evaluated	
review of charting, chart review criteria,			✓	Complaint/incident review	
complaint and incident review, corrective action			✓	Corrective actions and time	
and time frame.				frame	
(Best Practice)			✓	An individual is designated	
				as CQI Coordinator	
			✓	CQI committee meeting	
				minutes	
			✓	The CQI committee meets	
				quarterly	

C. Mental Health Services	Code	Indicators	Comments
1. The mental health services provided shall meet the recognized, current standards of practice for care and treatment of adolescents age 10-21. (MPR #2)	C N		
2. The health center shall have a current interagency agreement defining roles and responsibilities between the sponsoring agency and the local school district mental health providers, if health center is located on school property. (MPR #6) (Note: If not included in overall interagency agreement between health center and school district/Section I, G.1)	C N	 ✓ Agreement defines roles and responsibilities of each party ✓ Reviewed and updated on regular intervals ✓ Date signed: ✓ Appropriate signatories 	
3. If Social Worker or other mental health clinician is administering GAPS, staff has received GAPS training. (Best Practice)	C N	✓ DATE:	
4. If providing education, assessment, screening, treatment and/or referral based on GAPS, it is consistent with GAPS or other appropriate guidelines. (Best Practice) □Eating Disorders / Obesity □Tobacco □Alcohol, Other Drugs □Sexual Behaviors □Depression □Suicide Risk □History of Abuse / Violence □Learning/School Problems	C N	✓ Chart review/progress note ✓ Referral logs	
5. A current listing of community resources available for immediate and long-term support and referral exists. (Best Practice)	C N	 ✓ Policy & Procedure Manual ✓ Listing of referral resources ✓ Referral agreements 	

D. Process for a Mental Health Visit; 1 of 3	Code		Indicators	Comments
1. Client confidentiality is maintained. (MPR #2, Mental Health Code: Act 258 of 1974 and HIPAA)	C N	R	✓ Observation✓ Policy & Procedure Manual	
2. Confidentiality of the client is maintained by physical and verbal privacy in the counseling area. (MPR #14) 3. Intake or assessment of clients is completed to indicate and/or identify mental health conditions and to assist in development of an individual treatment plan. (MPR #2 and Mental Health Code: Act 258 of 1974)	C N TA N C N TA N	R	 ✓ Observation ✓ White noise machines, sound proof walls/doors ✓ Forms/logs are secured ✓ Chart review/progress note ✓ Clinical guidelines / references 	
4. Intake/assessment of clients is consistent with mental health standards approved by the health center and/or the sponsoring agency. (MPR #2)	C N		✓ Chart review/progress note ✓ Clinical guidelines / references	
5. Mental health clinician develops an individualized and comprehensive treatment plan for each established client seen for mental health services. The treatment plan shall establish meaningful and measurable goals with the client and shall address client needs. (Mental Health Code: Act 258 of 1974)	C N		 ✓ Chart review/progress note ✓ Clinical guidelines / references 	
6. Treatment plans are kept current and are modified when indicated. (Mental Health Code: Act 258 of 1974)	C N	R	✓ Chart review/progress note✓ Clinical guidelines / references	
7. Findings, treatment plan and progress are reviewed at reasonable intervals with client and with parents unless prohibited by client, consistent with Michigan minor consent laws. (Mental Health Code: Act 258 of 1974)	C N		 ✓ Policy & Procedure Manual ✓ Chart review/progress note 	
8. The client has the right to refuse or defer treatment unless suicidal or homicidal. Refusal or deferral of treatment is documented in the client record. (MPR #2 and Patient Bill of Rights)	C N		✓ Chart review/progress note ✓ Policy & Procedure Manual	

D. Process for a Mental Health Visit; 2 of 3	Co	de		Indicators	Comments
9. Case coordination of treatment or counseling is consistent with mental health standards	C	N	√ ✓	Policy & Procedure Manual Chart review/progress note	
approved for use by the health center and/or the sponsoring agency. (MPR #2)	TA	NR	√	Clinical guidelines / references	
10. If the mental health clinician indicates a pharmacological intervention may be needed, the provider refers to a clinical provider who	C TA	N NR	✓ ✓ ✓	Policy & Procedure Manual Chart review/progress note Clinical guidelines /	
can prescribe appropriate medications, when needed. (Public Health Code: Act 368 of 1978, as			✓	references MOU/LOA with consulting clinical providers	
amended) 11. Before health center staff or contractor provides psychotropic medications or	С	N	√ ✓	Policy & Procedure Manual Chart review	
medications used for psychotropic purposes, the following shall be in place: (Mental Health Code: Act 258 of 1974)	TA	NR	✓	Communication documentation MOU/LOA with consulting clinical providers	
□Parental/Guardian Consent signed prior to prescribing the drug to any minor □Provision of verbal and written explanation of				diffical providers	
specific risks and most common adverse side effects associated with the drug					
☐Coordination/communication plan among prescribing provider, primary care provider and treating mental health clinician as needed					
12. Intake/assessment is completed by the third visit. (Best Practice)	C TA	N NR	√ ✓	Policy & Procedure Manual Chart review/progress note	
13. A screening tool may be administered at	C	N	√	Policy & Procedure Manual	
the initial visit or during the assessment process. Follow-up appropriate to the findings is documented. (Best Practice)	TA	NR	✓	Chart review/progress note	

D. Process for a Mental Health Visit; 3 of 3	Co	de		Indicators	Comments
14. A crisis response plan and communication	С	N	✓	Policy & Procedure Manual	
plan exists where appropriate between the			✓	Letters of Agreement	
health center and the client's school.	TA	NR			
(Best Practice)					
E. Process for Treatment and Intervention	Co	de		Indicators	Comments
Groups, when provided					
Each treatment group has an established	С	N	✓	Scheduled groups including	
number of structured sessions with at least one				topic	
documented topic, with defined goals and	TA	NR	✓	Sign-in sheets/encounter	
outcomes for the treatment group.				forms/progress notes in	
(Best Practice)				charts of group participants	
			✓	Notes from group activities	
2. An encounter form is completed for each	С	N	√	Encounter form	
individual for each session.			✓	Chart review/progress note	
(Best Practice)	TA	NR			
3. Each group participant has a mental health	С	N	✓	Chart review/progress note	
record that contains: a signed consent as					
necessary, a signed agreement/contract to	TA	NR			
participate and an understanding of					
confidentiality guidelines, diagnostic					
assessment, and individual treatment plan					
reflecting the group topic, current charting					
completed after each session.					
(Best Practice)					

F. Provider Education		Code		Indicators	Comments
The most current mental health guideline	С	N	✓	Observation	
references are available to professional staff.			✓	Clinical guidelines /	
(MPR #2)	TA	NR		references	
Continuing education for licensed mental	С	N	✓	Interview	
health clinician is current and documented,			✓	Training log / file	
including child abuse education and reporting	TA	NR	✓	Copy of attendance	
requirements.				certificates	
(Mental Health Code: Act 258 of 1974)					
3. Mental health clinical staff participates in	С	Ν	✓	Log / file of attendance	
MDCH trainings and meetings.			✓	Copy of attendance	
(Best Practice)	TA	NR		certificates	
4. Evaluation of staff occurs at least annually	С	N	✓	Interview	
with clear performance measures.					
(Best Practice)	TA	NR			

DEFINITION OF TERMS:

<u>Standards of Practice:</u> Standards are authoritative statements by which the nursing profession describes the responsibilities for which its members are accountable, and reflect the values and priorities of the profession. Standards provide direction for professional nursing practices and a framework for evaluation of practice. (MNA 2000. *Nurse Practitioner Resource Document*, page 6)

<u>Clinical Guidelines</u> are agreements on best practice or treatment for specific conditions and are available nationally. A university professional program or a professional organization may determine acceptable guidelines. Guidelines may also be written by a facility and define how a particular health problem will be handled in that place. Clinical protocols are not recommended because of medical liability issues.

<u>Collaborative Practice Agreement:</u> A collaborative practice agreement is required in order for Michigan Nurse Practitioners to receive direct Medicaid reimbursement. This agreement defines the working relationship between a Nurse Practitioner and a physician to deliver health care services. It should be carefully written to reflect the agreement regarding services that must be delegated form the physician to the Nurse Practitioner, particularly the authority to prescribe medications. (MNA 2000. *Nurse Practitioner Resource Document)*

Physician Assistant Supervision Plan: A physician assistant supervision plan is required under the Michigan Public Health Code. This supervision plan must ensure that the physician: is available at all times of center operation to the physician assistant via direct, in-person or telecommunication; regularly monitors and reviews the practice of the physician assistant including evaluating the physician assistant's performance. Evidence of supervision and quality assurance e.g., meeting notes, case consultation, chart review must exist. Physicians and physician assistant should be familiar and comply with other requirements of the code including, but not limited to, the supervisory parameters e.g., number and location of physician assistants that a physician may supervise.

Standing Orders: Nurse Practitioners and physicians may write orders that explain how someone else is to provide a health care service to a client. Nurse Practitioners are limited in what they can order based on the rules of the facility in which they practice. HCFA specifically states that Nurse Practitioners may order labs and x-rays but may not order home health care services. Michigan law also prohibits Nurse Practitioners from ordering physical therapy. "Standing" refers to an order that is the same for everyone needing the service, such as "Tylenol, two tablets for headache every four hours as needed." Licensed health professionals may accept the delegated responsibility of administering medications, or treatments from a standing order, as his/her scope of practice allows.

Mental Health Treatment Plan: A written plan that specifies the goal-oriented treatment services that are to be developed with and provided for a client.

rev. 10/11